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Securities code: 3387

May 12, 2026

(Start date of the electronic provisioning measure: May 1, 2026)

## To Our Shareholders with Voting Rights

5-10-18, Higashi-Gotanda, Shinagawa-ku, Tokyo  
create restaurants holdings, inc.  
President & CEO Jun Kawai

## Notice of the 29th Ordinary General Meeting of Shareholders

Dear Our Esteemed Shareholders, we would like to take this opportunity to express our sincere gratitude for your continued support. Notice is hereby given that the 29th Ordinary General Meeting of Shareholders will be held as follows.

The convocation of this General Meeting of Shareholders will be conducted electronically, and the "Notice of the 29th Ordinary General Meeting of Shareholders" will be posted on the following website.

Our website

<https://www.createrestaurants.com/ir/stock/meeting/>

In addition to the above, the information is also posted on the following website on the internet. Please access the website below, enter or search for the stock issue name (company name) or securities code, and select "Basic Information" or "Documents for Public Inspection/PR Information" to confirm the information.

TSE Website (TSE Listed Company Information Service)

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show> (in Japanese only)

In the event that the voting rights are exercised in advance via the Internet or by mail, we would like to ask you to use the voting rights by 6:00 p.m. on Tuesday, May 26, 2026. (Please also refer to "Proposal on Exercise of Voting Rights" on pages 2 and 3.)

1. Date and time Wednesday, May 27, 2026, 10:00 a.m. (opening 9:00 a.m.)
2. Venue 2-16-4, Konan, Minato-ku, Tokyo  
The Grand Hall, 3rd Floor, Shinagawa Grand Central Tower
3. Meeting Agenda
  - Matters to be Reported
    1. The Business Report, Consolidated Financial Statements, and the Auditor Reports of the Accounting Auditor and the Audit and Supervisory Committee for the 29th Fiscal Year (March 1, 2025 to February 28, 2026)
    2. Non-consolidated Financial Statements for the 29th Fiscal Period (March 1, 2025 to February 28, 2026)
  - Matters for Resolution
    - Proposal 1 Election of seven (7) Directors (excluding Directors who are Audit and Supervisory Committee Members)
    - Proposal 2 Election of four (4) Directors who are Audit and Supervisory Committee Members

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## Proposals and Reference Matters

Proposal 1

### Election of seven directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of all the directors (excluding directors who are Audit and Supervisory Committee Members) (7) will expire at the conclusion of this General Meeting of Shareholders, and the Company proposes the election of seven directors (excluding directors who are Audit and Supervisory Committee Members).

The candidates for directors (excluding directors who are Audit and Supervisory Committee Members) are as follows:

Candidate No.	Name	Current position and responsibilities in the Company	Attendances/Board of Directors Meetings
1	Hitoshi Gotoh	Representative Director & Chairman	14/14 (100%)
2	Jun Kawai	Representative Director & President In charge of Food Safety and Security Promotion Dept., Internal Control System Promotion Dept., Group Audit Dept., Sustainability Promotion Dept., and President's Office	14/14 (100%)
3	Akira Shimamura	Managing Director CDO In charge of Merchandise Dept., Marketing Dept., Information System Promotion Dept., DX/AI Promotion Dept., Store Development Dept. and Store Design Management Dept.	14/14 (100%)
4	Hitoshi Ohno	Managing Director In charge of Corporate Planning Dept., Finance Dept., Overseas Business Dept. and North America Business Investment Promotion Dept.	14/14 (100%)
5	Genta Ohuchi	Director CFO In charge of Accounting Dept. and IR Dept.	14/14 (100%)
6	Motokatsu Morozumi	Director In charge of Group-wide Business Strategy Dept.	10/10 (100%)
7	Harumi Matsui	Outside Director	10/10 (100%)

(NOTE) 1. G&Company Co., Ltd., of which director candidate Hitoshi Gotoh concurrently serves as representative director, is a major shareholder of the Company holding 41.25% of our voting rights.

2. There are no special interests between other director candidates and the Company.

3. We have concluded with an insurance company a liability insurance contract for Officers, etc. as set forth in Article 430-3 (1) of the Companies Act with the Directors as the insured. In this way, we will compensate for any damage incurred by the insured as a result of business operations. If the re-nomination or nomination of each candidate is approved, it will be included in the insured of the relevant insurance contract. In addition, we are fully responsible for the premiums for such insurance policies. The next time the policy is renewed, it will be renewed with the same details.

Candidate No  
1

Hitoshi Gotoh

(Born on July 5, 1957)

Re-nomination

Number of Shares of the Company held

— Shares

Attendance at Board of Directors Meetings

14 / 14 (100%)

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

APR 1980	Joined Asahi Kasei Homes Corporation	MAY 2001	Appointed Representative Director of Tokuju Corporation (formerly Tokuju Creative Services Co., Ltd.)
SEP 1982	Joined Tokuju Co., Ltd. and appointed Executive Managing Director	JUL 2003	Appointed Representative Director & Chairman of the Company (to present)
APR 1997	Established the Company's predecessor, Yokosuka Brewing Company Inc., and appointed Representative Director & President	AUG 2008	Appointed Representative Director of G&Company Co., Ltd. (formerly Goto International Commercial Institute Co., Ltd.) (to present)

● Reason for nomination as candidate for Director  
Mr. Hitoshi Gotoh has been involved in the management of the Company since its establishment, and as a Chairman and Representative Director of the Company since 2003, he has demonstrated strong leadership in enhancing the corporate value of our group. We believe that his abundant experience and broad insight as a management executive make him an appropriate person to enhance the corporate value and sustainable growth of our group, and we therefore request his continued appointment as a Director.

Candidate No  
2

Jun Kawai

(Born on October 7, 1963)

Re-nomination

Number of Shares of the Company held

2,480,000 Shares

Attendance at Board of Directors Meetings

14 / 14 (100%)

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

APR 1987	Joined The Industrial Bank of Japan, Ltd. (currently Mizuho Bank, Ltd.)	SEP 2019	Appointed Director of Il Fornaio (America) LLC
AUG 2003	Joined the Company and appointed Directors and General Manager of Administration Division	SEP 2020	Appointed Senior Managing Director in charge of Overseas Business Dept. and Financial Planning Dept.
JUN 2004	Appointed Managing Director and General Manager of Administration Division	MAY 2021	Appointed Representative Director & President of the Company
MAY 2006	Appointed Senior Managing Director in charge of Administrative Group	Same as Above	Appointed in charge of Food Safety and Security Promotion Dept., Internal Control System Promotion Dept., and Group Audit Dept.
OCT 2010	Appointed Senior Managing Director in charge of Administration Division and Overseas Sales Division	JUL 2023	Appointed Representative Director of JK Planning Ltd. (to present)
MAY 2013	Appointed Director of SFP Dining Corporation. (currently SFP Holdings, Inc.)	MAR 2024	Appointed Representative Director & President in charge of Food Safety and Security Promotion Dept., Internal Control System Promotion Dept., Group Audit Dept., Sustainability Promotion Dept., Create Brand Lab., Audit and Supervisory Committee Dept. and President's Office
JAN 2016	Appointed Senior Managing Director in charge of Personnel and General Affairs Division and General Manager of Administration Division		
MAY 2019	Appointed Director (CEO) of CREATE RESTAURANTS ASIA PTE., LTD.	SEP 2024	Appointed Representative Director & President in charge of the Food Safety and Security Promotion Dept., Internal Control System Promotion Dept., Group Audit Dept., Sustainability Promotion Dept., and President's Office (to present)
Same as Above	Appointed Director (CEO) of create restaurants hong kong Ltd.		
Same as Above	Appointed CEO of Create Restaurants NY Inc.		
JUN 2019	Appointed Senior Managing Director in charge of IR and General Manager of Overseas Business Division		

● Reasons for nomination as a candidate for Director  
Based on his extensive experience at financial institutions, Mr. Jun Kawai has been involved in the management of the Company as a Director since 2003, and in charge of Administration Division, Human Resources and General Affairs Division, Overseas Business Division, and Financial Planning Division. He has demonstrated strong leadership in enhancing the corporate value of our group as a President and Representative Director of the Company since 2021. We believe that his abundant experience and broad knowledge of corporate management make him an appropriate asset for improving the corporate value and sustainable growth of our group, and we request his continued appointment as a Director.

Candidate No  
3

Akira Shimamura

(Born on November 6, 1969)

Re-nomination

Number of Shares of the Company held

220,000 Shares

Attendance at Board of Directors Meetings

14 / 14 (100%)

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

APR 1993	Joined ITOCHU Corporation	JUN 2019	Appointed Director of the Company in charge of Group Business Strategy Division
JUL 2007	Joined Saint Marc Holdings Co., Ltd.	OCT 2019	Appointed Director of Ichchou Inc. (to present)
APR 2009	Appointed Director of said Company	SEP 2020	Appointed Director in charge of the Group Business Company Management Dept., Marketing Dept., Group Sales Promotion Dept., and Information System Promotion Dept.
APR 2011	Appointed Managing Director and General Manager of Development Division of said Company	MAY 2021	Appointed Managing Director of the Company
MAY 2012	Joined the Company and became an advisor	SEP 2021	Appointed Director of CMD Inc. (to present)
Same as Above	Appointed Director of the Company	MAY 2022	Appointed Managing Director in charge of Merchandise Dept., Marketing Dept., Information System Promotion Dept., DX Promotion Dept., Store Development Dept. and Store Design Management Dept.
AUG 2015	Appointed Representative Director & President of R.C. Japan Corporation (now Create Dining Inc.)	JUN 2025	Appointed Director of FastWorks inc. (to present)
MAY 2019	Appointed Director of Create Restaurants Inc. (to present)	MAR 2026	Appointed Managing Director CDO of the Company in charge of Merchandise Dept., Marketing Dept., Information System Promotion Dept., DX/AI Promotion Dept., Store Development Dept. and Store Design Management Dept. (to present)
Same as Above	Appointed Director of Gourmet Brands Company, Inc. (to present)		
Same as Above	Appointed Director of Create Dining Inc. (to present)		
Same as Above	Appointed Director of Yuzuru Inc. (to present)		
Same as Above	Appointed Director of SFP Holdings, Co., Ltd.		
Same as Above	Appointed Director of KR Holdings Inc. (currently KR FOOD SERVICE CORPORATION) (to present)		

● Reasons for nomination as a candidate for Director

Mr. Akira Shimamura has been involved in the management of the Company as a Director since 2012, and has served as a Head of Development Division, Merchandise Division, and Group Business Strategy Division. He is currently in charge of Merchandise Dept., Marketing Dept., Information System Promotion Dept., DX/AI Promotion Dept., Store Development Dept., and Store Design Management Dept. With his extensive experience in the food and beverage industry and broad knowledge of corporate management, we believe that he is an appropriate person to enhance the corporate value and sustainable growth of our group, and therefore we request his continued appointment as a Director.

Candidate No  
4

Hitoshi Ohno

(Born on July 18, 1974)

Re-nomination

Number of shares of the Company held

20,000 Shares

Attendance/Board of Directors meetings

14 / 14 (100 %)

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

APR 1998	Joined Mitsubishi Corporation	JAN 2022	Appointed Director (CEO) of CREATE RESTAURANTS ASIA PTE., LTD. (to present)
OCT 2006	Seconded from Mitsubishi Corporation to the Company and appointed Sub-team leader of the Corporate Planning Team	MAY 2022	Appointed Manager of Il Fornaio (America) LLC. (to present)
JUL 2007	Appointed Non-Executive Director of Create Kissho Co.	OCT 2022	Appointed Executive Officer in charge of Group Company Management Dept., Overseas Business Dept., and North America Business Investment Promotion Dept.
MAY 2009	Appointed Part-time auditor of the Company	MAY 2023	Appointed Director in charge of Group Company Management Dept., Overseas Business Dept., and North American Business Investment Promotion Dept.
SEP 2010	Seconded to Dalian Acasia Fast Food Co., Ltd (currently Acasia Food Co., Ltd) as Vice President	JAN 2024	Appointed Director in charge of Corporate Planning Dept., Overseas Business Dept., and North American Business Investment Promotion Dept. (to present)
SEP 2014	Seconded to Lawson (China) Holdings, inc. as Vice President	JUN 2024	Appointed Executive Manager of Create Restaurants DE LLC (to present)
APR 2016	Seconded to Lawson, Inc. as Chief Officer of Overseas Business Division and Corporate Strategy Division.	MAY 2025	Appointed Managing Director in charge of Corporate Planning Dept., Overseas Business Dept. and North America Business Investment Promotion Dept.
NOV 2019	Joined the Company and appointed General Manager of Group Company Management Dept.	MAR 2026	Appointed Managing Director in charge of Corporate Planning Dept., Finance Dept., Overseas Business Dept. and North America Business Investment Promotion Dept. (to present)
MAY 2021	Appointed Director (CEO) of Create Restaurants NY Inc. (to present)		
JUN 2021	Appointed Executive Officer, in charge of the Overseas Business Division and the North American Business Investment Promotion Division, and General Manager of the Group Business Company Division		
DEC 2021	Appointed Director of create restaurants hong kong Ltd. (to present)		

● Reasons for nomination as a candidate for Director  
Mr. Hitoshi Ohno has been involved in management as our Executive Officer since 2021 and has served as a Director since 2023. In addition, he is currently in charge of Corporate Planning Dept., Finance Dept., Overseas Business Dept., and North America Business Investment Promotion Dept. With his extensive experience in the industry and broad knowledge of corporate management, we believe that he is an appropriate person to enhance the corporate value and sustainable growth of our group, and therefore we request his continued appointment as a Director.

Candidate No  
**5**

Genta Ohuchi

(Born on June 20, 1973)

Re-nomination

Number of shares of the Company held

**10,600** Shares

Attendance/Board of Directors meetings

**14 / 14** (100%)

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

APR 1996	Joined Mitsubishi Corporation	MAY 2019	Appointed Director of KR HOLDINGS Inc. (currently KR FOOD SERVICE CORPORATION) (to present)
OCT 2006	Seconded to LEOC Co., Ltd. and appointed Executive Officer and CFO	JUN 2019	Appointed Executive Officer, CFO, and General Manager of Administration Division
SEP 2009	Appointed President & Representative Director of Kizuna Factory Co.	SEP 2020	Appointed Representative Director & President of Creative Services Inc. (to present)
OCT 2015	Joined the Company and appointed General Manager of Corporate Planning Dept.	MAY 2021	Appointed Director & CFO in charge of Accounting Dept.
MAR 2017	Appointed General Manager of Administration Division	MAR 2023	Appointed Director & CFO in charge of Accounting Dept., Corporate Planning Dept., and Investor Relations Dept.
MAY 2018	Appointed Director of SFP Holdings Co.,Ltd.	JAN 2024	Appointed Director & CFO in charge of Accounting Dept., and IR Dept. (to present)
JUN 2018	Appointed Executive Officer and General Manager of Administration Division		

● Reasons for nomination as a candidate for Director  
Mr. Genta Ohuchi has been involved in the management of the Company as an Executive Officer since 2018, and has been a CFO since 2019 and a Director since 2021. He has served as a Head of Accounting Dept. and Administration Division, and currently serves as a Head of Accounting Dept., and Investor Relations Dept. With his extensive experience and broad knowledge of corporate management, we believe that he is an appropriate person to enhance the corporate value and sustainable growth of our group, and therefore we request his continued appointment as a Director.

Candidate No  
**6**

Motokatsu Morozumi

(Born on April 29, 1975)

Re-nomination

Number of shares of the Company held

**30,800** Shares

Attendance/Board of Directors meetings

**10 / 10** (100%)

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

APR 1999	Joined SHiDAX COMMUNITY CORPORATION	JUN 2016	Appointed Deputy General Manager of Administration Division, General Manager of Corporate Planning Dept., and Team Leader of Financial Planning Team
JUN 2002	Joined Japan Link Research Institute Co., Ltd.	MAY 2021	Appointed Executive Officer in charge of Human Resources Dept. and General Manager of the said Dept.
MAR 2004	Joined Innovation Trust Co., Ltd.	SEP 2021	Appointed Executive Officer and General Manager of President's Office
JUN 2004	Joined the Company and assigned to Sales Dept.	DEC 2022	Appointed Senior Managing Director of SAINT-GERMAIN CO., LTD.
MAR 2008	Appointed as Manager of Accounting and Management Dept. of Sales Division	JAN 2024	Appointed Executive Officer in charge of the Group Company Management Dept.
OCT 2008	Appointed Manager in charge of Corporate Planning Team of Administration Division and in charge of Internal Control System Promotion Dept.	OCT 2024	Appointed Director of Ichigen Food Company Co., Ltd. (currently create noodles, inc.) (to present)
OCT 2014	Appointed General Manager of Corporate Planning Dept. of the Administration Division, Team Leader of the Corporate Planning Team, and of the Management Team of Group Business Companies	MAY 2025	Appointed Director in charge of Group Company Management Dept.
MAY 2016	Appointed Director of SFP Dining Corporation (currently SFP Holdings Co., Ltd.)	FEB 2026	Appointed Director of Tecona Bagel inc.
		MAR 2026	Appointed Director in charge of Group-wide Business Strategy Dept. (to present)
		MAR 2026	Appointed Director of Ron Co., Ltd. (to present)

● Reasons for nomination as a candidate for Director  
Mr. Motokatsu Morozumi has been involved in management as our Executive Officer since 2021 and has served as a Director since 2025. He is currently in charge of Group-wide Business Strategy Dept. He has served in the Corporate Planning Dept., Human Resources Dept., and President's Office with his extensive experience, including his involvement in the management of operating companies. With his broad insight and experience, we believe that he is an appropriate person to enhance the corporate value and sustainable growth of our group, and therefore we request his continued appointment as a Director.

Candidate  
No  
**7**

Harumi Matsui

(Born on April 16, 1961)

Re-nomination	
Outside the company	Independent

Number of shares of the  
Company held

— Shares

Attendance/Board of  
Directors meetings

10 / 10 (100%)

Period of service as  
Outside Director

1 Year

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

APR 1982	Joined JA Tourism & Communications	AUG 1991	Transferred to MYU Planning & Operators INC.
APR 1986	Joined Suntory Ltd.		
JUL 1990	Retired from Suntory Ltd.	MAY 2006	Appointed Representative Director of shokuraku Inc. (to present)
MAR 1991	Re-joined Suntory Ltd. to prepare for the establishment of MYU Planning & Operators INC.	MAY 2025	Appointed Outside Director of the Company (to present)

● Reasons for nomination as a candidate for Director

Ms. Harumi Matsui holds a cooking license, sommelier qualification, and Japan Shokuiku Instructor qualification, etc. She has extensive experience and wide-ranging insight as a corporate manager who provides consulting on various restaurant formats and conceptual proposals for food sales. Therefore, the Company has determined that she is capable of appropriately performing her duties as a Director and requests her continued appointment as an Outside Director. Following the reappointment, we hope that she will continue to provide advice from an independent standpoint, based on her experience and insight, mainly on strengthening corporate management, marketing, and store development.

(Note) 1. Ms. Harumi Matsui is a candidate for outside director.

2. Ms. Harumi Matsui is currently an outside director of the Company, and her term of office will be one year at the conclusion of this General Meeting.

3. Ms. Harumi Matsui's name on the family register is Harumi Yoshimoto.

4. The Company has designated Ms. Harumi Matsui as an independent director under the provisions of the Tokyo Stock Exchange and has notified the Exchange. If her re-nomination is approved, the Company plans to continue to appoint her as an independent director.








5. The Company has entered into an agreement with Ms. Harumi Matsui to limit her liability for damages under Article 423 (1) of the Companies Act, pursuant to the provisions of Article 427 (1) of the act aforesaid. The maximum amount of liability for damages under the applicable agreement shall be the total amount as set forth in each item of Paragraph 1 of Article 425 of the Companies Act. If her re-nomination is approved, the Company plans to continue the agreement.

## Election of four Directors who are Audit and Supervisory Committee Members

The terms of all four (4) Directors who are Audit and Supervisory Committee Members will expire at the conclusion of this General Meeting. Accordingly, the Company proposes the election of four (4) Directors who are Audit and Supervisory Committee Members.

The Audit and Supervisory Committee has agreed on this proposal.

Candidates for directors who are Audit and Supervisory Committee Members are as follows.

Candidate No.	Name	Current position and responsibilities in the Company	Attendance/Board of Directors Meeting
1 	Yusuke Ishii	Director (Audit and Supervisory Committee Member)	14 / 14 (100%)
2  	Kazuomi Matsuoka	Outside Director (Audit and Supervisory Committee Member)	14 / 14 (100%)
3  	Miyuki Otsuka	Outside Director (Audit and Supervisory Committee Member)	14 / 14 (100%)
4  	Noriyuki Katayama	Outside Director (Audit and Supervisory Committee Member)	14 / 14 (100%)

(Note) 1. There are no special interests between each director candidate and the Company.

2. Mr. Kazuomi Matsuoka, Ms. Miyuki Otsuka, and Mr. Noriyuki Katayama are candidates for outside directors.
3. Mr. Kazuomi Matsuoka is currently an outside director serving on our Audit and Supervisory Committee, and his term of office will be 6 years at the conclusion of this general meeting.
4. Ms. Miyuki Otsuka and Mr. Noriyuki Katayama are outside directors serving on our Audit and Supervisory Committee, and their terms of office will be 4 years at the conclusion of this general meeting.
5. Ms. Miyuki Otsuka's name on the family register is Miyuki Yoshida.
6. The Company has designated Mr. Kazuomi Matsuoka, Ms. Miyuki Otsuka and Mr. Noriyuki Katayama as independent directors under the provisions of the Tokyo Stock Exchange and has notified the Exchange. If the re-nomination of each person is approved, the Company plans to continue to appoint them as independent directors.
7. The Company has entered into agreements with Mr. Kazuomi Matsuoka, Ms. Miyuki Otsuka, and Mr. Noriyuki Katayama to limit their liability for damages under Article 423 (1) of the Companies Act, pursuant to the provisions of Article 427 (1) of the act aforesaid. The maximum amount of liability for damages under the applicable agreement is the total of the amounts set forth in each item of Article 425 (1) of the act aforesaid. If the re-nomination of each person is approved, the Company plans to continue the agreements.
8. We have concluded with an insurance company a liability insurance contract for Officers, etc. as set forth in Article 430-3 (1) of the Companies Act with the Directors as the insured. In this way, we will compensate for any damage incurred by the insured as a result of business operations. If the re-nomination of each candidate is approved, it will be included in the insured of the relevant insurance contract. In addition, we are fully responsible for the premiums for such insurance policies. The next time the policy is renewed, it will be renewed with the same details.

Candidate  
No  
1

Yusuke Ishii

(Born on June 6, 1973)

Re-nomination

Number of shares of the  
Company held

160,800 Shares

Attendance/Board of  
Directors meetings

14 / 14 (100%)

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

APR 1998	Joined LUCKLAND CO., LTD.	JUN 2018	Appointed General Manager of Group Audit Dept. and Internal Control System Promotion Dept.
JUN 2002	Joined the Company and belonged to the Store Development Department	MAR 2022	Appointed General Manager of Food Safety and Security Promotion Dept.
JUN 2014	Appointed the Leader of Internal Audit Team and General Manager of Internal Control System Promotion Dept.	MAR 2024	Appointed General Manager of Audit & Supervisory Committee Dept. of the Company
APR 2018	Appointed General Manager of the Internal Audit Dept. and Internal Control System Promotion Dept.	MAY 2024	Appointed Director (Audit and Supervisory Committee Member) of SFP Holdings Co., Ltd. (to present)
		Same as Above	Appointed Director (Audit and Supervisory Committee Member) of the Company (to present)

● Reasons for nomination as a candidate for Director

Mr. Yusuke Ishii has served as a Head of Internal Audit Dept., Internal Control System Promotion Dept., Food Safety and Security Promotion Dept., and Audit & Supervisory Committee Dept. at the Company, and has been serving as a Director (Audit and Supervisory Committee Member) since 2024. We have determined that he can appropriately perform his duties as a Director serving on the Audit and Supervisory Committee based on his extensive operational experience and knowledge of auditing in general at the Company, and he has been providing proactive advice and suggestions. Therefore, we request his continued appointment.

Candidate  
No  
2

Kazuomi Matsuoka

(Born on May 21, 1967)

Re-nomination

Outside the  
company Independent

Number of shares of the  
Company held

— Shares

Attendance/Board of  
Directors meetings

14 / 14 (100%)

Period of service as Audit  
& Supervisory Committee  
member

6 Years

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

OCT 1990	Certified Public Accountant's Secondary Examination Passed (Auxiliary Registration of Accountants)	NOV 2006	Appointed Director and Executive Officer of SBI Japan Next Securities Co., Ltd. (At that time, newly established SBI Japan Next Securities Preparation Co., Ltd.)
AUG 1991	Joined Chuo Shinko Audit Corporation (later Chuo Aoyama Audit Corporation)	DEC 2011	Appointed Director of IMAGEEPOCH Inc.
MAR 1994	Registration as a Certificated Public Accountant	JUN 2012	Appointed Supervisory Director of DREAM Private REIT Inc. (to present)
NOV 1996	Assigned to the accounting firm of Coopers & Lybrand, Germany (now PricewaterhouseCoopers) in Dusseldorf	DEC 2012	Appointed Outside Auditor of GOOD SMILE COMPANY, INC. (to present)
JUL 2000	Joined Instinet Securities Corporation and appointed CFO	MAY 2019	Appointed Outside Auditor of HOBBY STOCK, inc. (to present)
APR 2001	Concurrent position of Audit & Supervisory Board Member in Japan Cross Securities Inc.	MAY 2020	Appointed Director (Audit and Supervisory Committee Member) of the Company (to present)
DEC 2001	Registration as a Certified Public Tax Accountant	JUN 2023	Appointed Outside Director of the Tama Dohokai, a social welfare corporation (to present)
Same as Above	Established Matsuoka Kazuomi Certified Public Accountant and Certified Public Tax Accountant Office (to present)	JUN 2024	Appointed Outside Director (Audit and Supervisory Committee Member) of Achilles Corporation (to present)
SEP 2004	Appointed Director and General Manager of Administration Division of Instinet Securities Corporation	MAR 2025	Appointed Representative Director of Matsuoka Economic and Management Research Institute Co., Ltd. (to present)

● Reasons for being candidates for Outside Directors and Summary of Expected Roles

Mr. Kazuomi Matsuoka has considerable knowledge and experience in finance and accounting as a certified public accountant and a certified public tax accountant. Since 2020, he has been engaged as an Outside Director, a member of our Audit and Supervisory Committee, and has been providing proactive advice and suggestions from an objective standpoint independent from the management team. Accordingly, the Company has judged that he will be able to properly perform his duties as an Outside Director and will continue to request him to be appointed as an Outside Director, who is a member of Audit and Supervisory Committee. Following the reappointment, we hope that we will receive his advice based on the expertise and experience, and that he will work from an independent standpoint mainly to strengthen financial and accounting aspects.

Candidate No  
3

Miyuki Otsuka

(Born on February 21, 1976)

Re-nomination

Outside the company Independent

Number of shares of the Company held

— Shares

Attendance/Board of Directors meetings

14 / 14 (100%)

Period of service as Audit & Supervisory Committee member

4 Years

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

APR 1998	Joined TBS-affiliated Television Yamanashi Co., Ltd. (Announcer position)	APR 2023	Appointed Associate Professor at Professional University of Beauty & Wellness (to present)
APR 2003	Joined KEIZO PRODUCTION inc. as an announcer	JUL 2025	Appointed Member of Meguro City Waste Reduction and Other Promotion Council (to present)
NOV 2013	Appointed Representative Director of AND Co., Ltd. (to present)	Same as Above	Appointed Researcher at Musashino University (to present)
APR 2017	Appointed Lecturer at Otsuma Women's University	APR 2026	Appointed Lecturer at Tsuda University (to present)
MAY 2022	Appointed Director (Audit and Supervisory Committee Member) of the Company (to present)	Same as Above	Appointed Lecturer at Toyo Gakuen University (to present)
APR 2023	Appointed Specially Appointed Lecturer at Hosei Business School of Innovation Management (to present)		

● Reasons for being candidates for Outside Directors and Summary of Expected Roles

Ms. Miyuki Otsuka has extensive experience and wide-ranging knowledge as a corporate manager who provides consulting on corporate sustainable business, corporate communication, etc., and communication training for representatives and executives. Since 2022, she has been appointed as an Outside Director, a member of our Audit and Supervisory Committee, and has been providing proactive advice and suggestions from an objective standpoint independent from the management team. Accordingly, the Company has determined that she will be able to appropriately perform her duties as an Outside Director and will continue to request her to be appointed as an Outside Director, a member of the Audit and Supervisory Committee. After reappointment, we hope that we will receive her advice based on her experience and knowledge, and that she will engage in activities from an independent standpoint, mainly to strengthen marketing, human resource development, etc.

Candidate No  
4

Noriyuki Katayama

(Born on October 28, 1964)

Re-nomination

Outside the company Independent

Number of shares of the Company held

— Shares

Attendance/Board of Directors meetings

14 / 14 (100%)

Period of service as Audit & Supervisory Committee member

4 Years

■ Brief History, Position and Responsibility in the Company (Important Concurrent Positions)

OCT 1987	Successful in Second Round of the Bar Examination	JUN 2014	Appointed Outside Audit & Supervisory Board Member of Nissan Chemical Industries, Ltd. (currently Nissan Chemical Corporation) (to present)
APR 1990	Registered as a Lawyer at Dai-Ichi Tokyo Bar Association (changed to Tokyo Bar Association in 1996)	AUG 2017	Appointed Supervisory Officer of HEIWA REAL ESTATE REIT Inc. (to present)
Same as Above	Nagashima Ohno Law Office (currently Nagashima Ohno & Tsunematsu Law Office)	APR 2018	Appointed Outside Director (Audit and Supervisory Committee Member) of Nippon Denkai, Ltd. (to present)
AUG 1996	Registered as New York State attorney-at-law	MAR 2019	Appointed Outside Audit & Supervisory Board Member of Livesense Inc. (to present)
FEB 2003	Established City-Yuwa Partners (Law Office) and participated as a partner at the time of its establishment (to present)	JUN 2021	Appointed Outside Audit & Supervisory Board Member of AIDA ENGINEERING CO., LTD.
OCT 2004	Appointed Outside Corporate Auditor of Deutsche Asset Management Japan Co., Ltd. (to present)	MAY 2022	Appointed Director (Audit and Supervisory Committee Member) of the Company (to present)
APR 2006	Appointed Concurrent Lecturer of Professional Graduate School of Global Business at Meiji University (to present)		

● Reasons for being candidates for Outside Directors and Summary of Expected Roles

Mr. Noriyuki Katayama is not involved in the management of the company by any means other than becoming an outside director or outside corporate auditor. However, he has practical experience in securities companies and extensive experience and broad knowledge as an attorney at law. Since 2022, he has been appointed as an Outside Director, a member of our Audit and Supervisory Committee, and has been providing proactive advice and suggestions from an objective standpoint independent from the management team. Accordingly, the Company has determined that he will be able to appropriately perform his duties as an Outside Director and will continue to request him to be appointed as an Outside Director, a member of the Audit and Supervisory Committee. Following the reappointment, we hope that we will receive his advice based on the expertise and experience and, from an independent standpoint, activity mainly to strengthen legal affairs and compliance.

Skills Matrix Table for Our Board of Directors Candidates

The main skills and expertise of the Directors, assuming that Proposal 1 and Proposal 2 are approved as originally proposed, are as follows:

Name	Title	Key Skills and Expertise						
		Corporate management	Marketing and Store Development	Finance and Accounting	Legal and Compliance	Global	IT · DX	Human Resources
Hitoshi Gotoh	Representative Director & Chairman	●	●			●		
Jun Kawai	Representative Director & President	●		●	●	●		●
Akira Shimamura	Managing Director	●	●			●	●	
Hitoshi Ohno	Managing Director	●		●		●	●	●
Genta Ohuchi	Director	●		●				
Motokatsu Morozumi	Director	●		●				●
Harumi Matsui	Outside Director	●	●					
Yusuke Ishii	Director (Audit and Supervisory Committee Member)		●	●	●			
Kazuomi Matsuoka	Outside Director (Audit and Supervisory Committee Member)	●		●		●		
Miyuki Otsuka	Outside Director (Audit and Supervisory Committee Member)	●	●			●		●
Noriyuki Katayama	Outside Director (Audit and Supervisory Committee Member)	●			●	●		

(Note) The above is an indication of areas of particular expertise and experience, and does not represent all the skills and expertise possessed by the subject.

(Ref.) If Proposal 1 and Proposal 2 are approved as proposed, the composition of the Board of Directors, including Directors who are Audit and Supervisory Committee Members, will be 9 males (81.8%) and 2 females (18.2%).